

Portsmouth Naval Gliding Centre

(Registered Charity No.1148381)

Daedalus Airfield
Lee-on-the-Solent
Fareham
Hampshire
PO13 9PF

MINUTES OF THE PNGC MANAGEMENT COMMITTEE (MC) MEETING – 10 April 2018

Members	Chairman	David Durston (DD)
	General Manager	Tony World (TW)
	Admin and Security Officer	Siggi Ingason (SI)
	Ground and Support Equipment	Simon Gutman (SG)
	Air Engineering Officer	Dave Howell (DH)
Attending	Daedalus Project Manager	Lloyd Brown (LB)
	HMS Sultan Liaison	Jamie Steel (JS)
Apologies	Chief Flying Instructor	Alan Clark (AC)
	Estates Member (Pending)	Alan Clark (AC)
	Finance Member	McCulloch, Chris (CMcC)
	Safety Officer	Martin Heneghan (MH)

Item	Decisions/ Actions
1. Absence / Apologies / Attendance	<p>A Project had been formed, in response to the preferences expressed at the recent EMM by the club members, with the purpose of finding a way of continuing to operate at Daedalus if possible. The Board had appointed LB to act as Project Manager, who also attended the meeting.</p> <p>Local establishment support was being established at HMS Sultan, and JS had been appointed as Liaison Officer by PNGC, and with the agreement of Sultan's Commanding Officer.</p> <p>Apologies were accepted as listed, but no financial update had been received (CMcC)</p> <p>Condolences were expressed by the MC, on behalf of all PNGC members, to membership Secretary John Hale and Alan Clark and their respective families' on their loss this week.</p>
2. Previous Minutes	None were published as there as still no Secretary has been identified
3. Chairman's introduction, guidelines and project management structure	<p>After previously determining that no viable solution appeared to exist, a small window of opportunity had been opened following a media campaign that had re-opened dialogue with FBC. The key issue is about affordability of FBC/RCA's prices, which are unaffordable to PNGC even though we can be cost-neutral or cash-positive albeit to a lesser degree.</p> <p>Alongside this demanding timeline is an accelerating decline in business viability: the 1st year under FBC/RCA resulted in losses of £-20,000; the 2nd of -£37,000 and this year ca -£40,000 based on the independent half-year audit of March, which showed HY losses of -£20k.</p>

Item	Decisions/ Actions
	<p>Since then, winching had been terminated by RCA's Board, representing further estimated losses of -£20,000 pa.</p> <p>In order to keep sharp focus on the goal of staying at Daedalus, planned Board objectives of alternative sites and ways of delivering its remit were side-lined for the time being, but the real test of whether PNGC was to be saved rested with the members themselves. Many had already gone elsewhere, despite voicing their support at the EMM, and it was hoped that this could be reversed.</p> <p>The recent opening of support arrangements at HMS Sultan were particularly welcomed; the Command had been extremely supportive in every practical way, including for equipment and social cohesion, but it was for PNGC to consider and define what was sought.</p>
4 Safety	<p>LB, as a member of the Safety Team, outlined the current status including a recent occurrence during the FAAOA course of last week.</p> <p>The need to ensure that changes implemented by the CFI were read and signed for by pilots was reiterated; also a formalisation of updating and amending FOB was noted (SI) as well as clarifying the boundaries of the CFI's remit in the FOB and those regulations pertaining to administrative aspects of the club.</p>
5. Project Management	<p>The Project Manager's role is to coordinate actions towards the objective of staying at Daedalus, if possible.</p> <p>The appointment was agreed by the BOTD aimed at a feasibility decision on 30 Apr 18 and a commitment one way or the other on 18 May. The eviction date of 31 May is immutable.</p> <p>Substantial support was still needed if PNGC is to survive the pressures now upon it, including especially in moving out by 31 May 18.</p>
6. Project outline	<p>LB, aided by JS for matters pertaining to Sultan, outlined progress so far.</p> <p>A range of possible options at SUL were described, all of which required significant self-help as well as club resources to pay for transport move costs. Of these, one particular grouping of buildings appeared to stand out as providing a suitable 'clubhouse' (incl a bar), as well as office space, and storage for PNGC aircraft and trailers. This included members' aircraft who shared benefits and usage with the club.</p> <p>A timeline of essential events started immediately, including those relating to establishing an Encroachment through the Exec and DIO.</p> <p>Taken as a whole the very next step for feasibility, upon which nearly all else pivoted, was to establish the acceptable financial 'gap' between FBC's tariffs and PNGC's affordability. This had been prepared by TW, but he was experiencing difficulty in getting the expected and agreed meeting to discuss with FBC's financial Director. It was established that this needed to be the next and foremost activity, but without prejudice to progressing work with Sultan as they return from Easter Leave.</p> <p>Minimum dispersal of assets, and maximum retention was agreed necessary and appropriate, rather than just seeking to scrap everything being removed from the current buildings.</p> <p>A renewed effort to elicit practical membership support was needed.</p>

Item	Decisions/ Actions
7. Options	Work would continue in parallel for other sites, but none could reach fruition in the near-term due to planning restrictions for any new greenfield site; and Command priorities and DDH approvals for military ones.
8. EMM	The MC considered carefully and decided that no need for a further EMM existed or had been called for by members, and so none would be called until after the BOTD feasibility decision (30 Apr 18) at which point it would be reconsidered.
9. MC points	Coach gas leak. Equipment belongs to the gas supplier. Repair needed (Safety item) – SG LPV Vario unserviceability – Remedy authorised - DH
10. Calendar	DONM Tuesday, 01 May 2018. 1930 – 2130. PNGC Clubhouse



Captain David H Durston Ma MBA FCMI FRAeS Royal Navy
 Chairman
 PNGC Management Committee

**PORTSMOUTH NAVAL GLIDING CENTRE MANAGEMENT COMMITTEE
MEETING TUESDAY 10 APRIL 2018 19:20 IN THE CLUBHOUSE**

AGENDA

1. Absence / apologies
2. Previous Minutes – there are none; as there is no Secretary at present, and time ran out. Preceding minutes were checked last time.
3. Chairman's intro and meeting guidelines - DD
4. Safety update – CFI in the event of MH absence
5. Project management structure for up-coming decisions - DD
6. Outline of progress regarding the feasibility of staying at Daedalus
 - a. Interim audit statement of accounts and expected remaining duration of funds - CMcC
 - b. Tenancy deadline and related factors - LB
 - c. Site footprint requirements and operating trade-offs - LB
 - d. Likely cost of remaining – TW
 - e. Likely size and shape of PNGC Fleet – LB
 - f. Revenue projections under new fleet size and expected funding gap - TW
 - g. Work needing still to be done to achieve a feasibility decision (latest 29 Apr 18) – LB
 - h. Plan / engagement / Cllrs / communications
7. Alternative options update
8. Decision – further EMM – All
9. MC managers' key points – All in turn
10. Calendar - SI